

## 40 YEARS AGO

[The enemy Navy has] judged it necessary to develop an extensive system of automatic controls, devised to take care of the complete lack of judgment and of initiative engendered by the iron discipline imposed in that Navy. This is the logical outcome of such a psychology, but complete reliance on (often delicate) automatic apparatus may well promote disaster under action conditions and is accordingly an undesirable policy.

*(Papers on Engineering Subjects, no. 20, January, 1946)*

---